

ENERGY INDUSTRY SERVICES: GLOBAL RISK AND INVESTIGATIONS

The energy business is a global industry requiring global solutions. Oil and gas companies, producers of petrochemical products, companies that design and build the infrastructure to deliver energy to end users, and the various services providers to the industry must often conduct complex, cross-border business within high risk developing economies. The FTI Consulting energy industry team assists companies in navigating risk by performing global investigations into facts and circumstances as well as the relevant financial and accounting data. We prepare reports and serve as independent experts in responding formally to allegations, regulatory inquiries, or in designing and monitoring internal controls that mitigate risk. Our full range of services includes:

OUR UNIQUE VALUE

Industry Experience

We offer in-depth experience mitigating the transactional, legal and regulatory challenges that confront participants in the energy industry. Our professionals have substantial experience handling energy industry related matters, which allows us to bring an informed but independent perspective to our clients to identify strategic options to global challenges.

Multidisciplinary Team

Our team combines the skills of investigative, forensic accounting, electronic evidence and compliance professionals. Our experts include former auditors, corporate counsel, Assistant U.S. Attorneys, FBI Special Agents, SEC officials, and other federal and state law enforcement and regulatory officials as well as certified public accountants, certified fraud examiners, and computer forensic technologists.

Global Reach

We offer a global capability with the resources, language skills, and on the ground presence needed throughout North America, South America, Europe, Africa, the Middle East and Asia.

Independence

We offer independent senior professionals that can be brought into internal high-risk areas to assist our clients and their counsel in conducting and completing an investigation.

Value

Our work is based on proven, efficient and cost-effective approaches that emphasize our added value and insight through the key lessons we have learned from some of the most well known and complex investigations conducted around the world.

CAPABILITIES AND SERVICES

U.S. Foreign Corrupt Practices Act ("FCPA")/UK Bribery Act Investigation Services

- Investigations for Corporate Boards, Audit Committees and Company Management
- Due Diligence
 - Integrity investigations of acquisition targets, agents, resellers and other third-parties
 - Examination of subsidiaries, joint ventures and controlled entities
 - Review of existing compliance policies and controls
 - Pre-transactional analysis of books and records for potential irregularities
 - Political risk and corruption index investigations
- Risk Assessment and Internal Controls
 - Compliance program assessment
 - Internal controls evaluation
 - Business process and transactional testing
 - Government mandated monitoring and reporting

Corporate Investigations

- Internal Investigations
- Audit Committee and Special Committee Investigations

Transactional Intelligence and Due Diligence

- Investigative and Financial Due Diligence
- Corporate Contest and Dissident Shareholder Investigations
- Business Intelligence and Competitor Assessments

Litigation Intelligence, Investigations and Expert Testimony

- Pre-litigation Intelligence and Specialized Fact-finding
- Asset Searching and Analysis
- Testimony Regarding Accounting, Financial and Compliance Issues

Integrity Advisory

- Independent Monitorship and Compliance
- Design and Implementation of Ethics and Compliance Program

Technology Investigations

- Computer Forensics/Electronic Evidence Consulting/Hosting
- Document Analytics/Complex Data Analysis

REPRESENTATIVE EXPERIENCE

FCPA Investigations, Risk Assessments, and Monitoring

- FTI Consulting has been retained by U.S. oil field services companies to investigate alleged foreign corruption in African and former Soviet block countries (including Nigeria, Angola, Russia and Kazakhstan). FTI Consulting conducted internal investigations of the companies' relevant foreign operations, focusing on agents who handled customs matters with respect to foreign affiliates of the company and whether those agents had fully complied with the FCPA and local laws. Investigation also included analyzing fees for "professionals" engaged in the customs process with foreign government officials.
- FTI Consulting has been retained by the monitor of a multinational oil field services company operating in more than eighty countries to assist in analyzing internal control and accounting issues related to the provisions in the company's Deferred Prosecution Agreement (DPA). Our work includes testing thousands of transactions for FCPA compliance in more than twenty high risk countries, attending internal audits, audits of company agents, participating in numerous interviews and reporting results to the DOJ and SEC.
- Following whistleblower allegations and an internal audit, FTI Consulting was hired to investigate allegations of inappropriate payments to government officials by the foreign operating division of a U.S. multinational in South America. Our work included interviews of current and former employees and key vendors. We also undertook a comprehensive examination of the financial records and electronic data.
- FTI Consulting conducted transaction testing and executive interviews relating to existing FCPA controls at the corporate headquarters and foreign operating divisions of an oil and gas services company. Based upon the results of our assessment, FTI Consulting provided executive management with actionable recommendations to assist in the enhancement of internal controls to mitigate FCPA risk.
- FTI Consulting has conducted FCPA risk and due diligence investigations throughout the world. In one matter for a foreign oil field services company, the results of our due diligence investigation assisted our client in determining not to proceed with the sale of a minority stake to another foreign party. As part of our due diligence investigation in other matters, we have also conducted reputational inquiries as well as post-acquisition reviews of companies' books and records to test their FCPA compliance.
- In advance of acquiring a foreign based company employing dozens of commercial agents around the globe, an oil field services company and its lawyers called upon FTI Consulting and its worldwide network to investigate the agents' integrity and compliance with legal

requirements, including the FCPA. Working with skilled professionals in the Middle East and Asia (including Egypt, Oman and Indonesia) and relying upon both public records and confidential private sources, FTI Consulting successfully reported its investigative due diligence on two dozen agents within the three week time frame dictated by the client.

Internal and Audit Committee Investigations

- When the SEC initiated an investigation into the accounting practices of a major international engineering and construction company heavily involved in the petrochemical and natural gas monetization sectors globally, the company turned to the professionals at FTI Consulting to assist in the retrieval and analysis of millions of pages of electronically stored records and, subsequently, the review of the company's revenue recognition practices on multi-year oil and gas related construction projects located in nearly a dozen countries around the globe. FTI Consulting's forensic accountants critically analyzed the company's practices and prepared a report which was presented to the SEC, which thereafter concluded that the company's practices were GAAP compliant.
- We were retained by the audit committee of an energy company on matters related to allegations of round trip trading in the energy industry. Our investigators assisted in providing multidisciplinary teams to extract data, analyze trades, document risk management practices and analyze appropriate accounting treatment, including potential restatement. Reports were provided to the audit committee to assist it in responding to SEC inquiries and investigations.
- A major international energy services company relied upon the analytical and accounting expertise of FTI Consulting to guide it through FIN 45. FTI Consulting assembled a team from three of its US offices that analyzed the possible outcomes based upon uncertain future developments, assigning to each a probability. The result was a probability weighted valuation of the contingent liabilities which the experts at FTI Consulting then presented to the company's independent auditors, who agreed on the result.
- A foreign government agency hired FTI Consulting to investigate contracts for gas pipelines, refineries, a fertilizer plant and offshore Caspian region concessions. Our work for the agency included economic analysis of the contracts, investigation into related party transactions and analysis of financial reporting.
- Our energy team was retained by a foreign government to investigate fraud allegations, accounting irregularities, related party transactions and costs involving oil and gas development and exploration activities in central Asia.
- FTI Consulting was hired to examine oil and gas royalty pricing practices to detect wrongful related party pricing tactics in the energy industry.

GLOBAL LOCATIONS

United States

Annapolis
Atlanta
Baltimore
Bethesda
Boston
Brentwood
Charlotte
Chicago
Cleveland
Dallas
Denver
Detroit
Houston
Indianapolis
King of Prussia
Los Angeles
Miami
Morristown
Nashville
New York
Oakland
Philadelphia
Phoenix
Pittsburgh

Rockville

Roseland
Saddle Brook
Salt Lake City
San Francisco
Santa Barbara
Seattle
Tucson
Walnut Creek
Washington, D.C.
Wayne
West Palm Beach

Argentina

Buenos Aires

Australia

Melbourne
Perth
Sydney

Bahrain

Manama

Belgium

Brussels

Brazil

São Paulo

Canada

Toronto
Vancouver

China

Beijing
Guangzhou
Hong Kong
Shanghai

Colombia

Bogotá

France

Paris

Germany

Frankfurt
Munich

India

New Delhi

Ireland

Dublin

Japan

Tokyo

Mexico

Mexico City

Panama

Panama City

Philippines

Manila

Russia

Moscow

Singapore

South Africa

Cape Town

Johannesburg

Spain

Madrid

United Arab Emirates

Abu Dhabi

Dubai

United Kingdom

Epsom

London

Manchester

Northampton
Stirling



FTI
CONSULTING

Critical thinking at the critical time™

About FTI Consulting

FTI Consulting, Inc. is a global business advisory firm dedicated to helping organizations protect and enhance enterprise value in an increasingly complex legal, regulatory and economic environment. With more than 3,700 employees located in 22 countries, FTI Consulting professionals work closely with clients to anticipate, illuminate and overcome complex business challenges in areas such as investigations, litigation, mergers and acquisitions, regulatory issues, reputation management and restructuring. The company generated \$1.4 billion in revenues during fiscal year 2010. More information can be found at www.fticonsulting.com.

Certain investigations are conducted by FTI Investigations LLC, a licensed entity. California: 25952, Florida: A2700115, Georgia: PDC002343, Illinois: 117-001324, Indiana: PI20900516, Massachusetts P-1709, Michigan: 3701205620, New York: 11000124835, North Carolina: 4148, Ohio: 200821001413, South Carolina: 2647, Texas: A15366

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